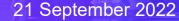




Hong Kong Trustees' Association

Webinar on HKMA's Supervisory Policy Manual in relation to regulation and supervision of Trust Business



Points to note

- The webinar will start at 5:00 pm.
- Please note all the lines will be muted throughout the webinar duration.
- If you have questions for the speakers, please submit them via the chat box panel to "All panelists". Your questions will be raised during the Q&A session, subject to available time.
- A Feedback survey will be available at the end of the webinar on WebEx. Please complete the survey, your feedback is important to us.



With You Today

Speakers



Jeffrey HauPartner
Risk Consulting

KPMG China



Nelson Lee
Partner
Financial Services
KPMG China

Key Sectors

Banking, brokerage and asset management

Key Services

Regulatory controls and compliance advisory, internal audit, licensing, operational resilience

Key Sectors

• Investment management and asset management

Key Services

 Statutory audit, compliance work and internal controls review and market assessment projects



With You Today

Speakers



Jacqueline Shek
Executive Director
Trust Services

ZEDRA

HSBC



Lucia Chan ASP Lead, Senior Product Manager Global Trustee and Fiduciary Services

- With over 20 years of specialised experience in tax, trust & private wealth structuring and has extensive experience working with families, professional advisers, banks, family offices and trustee companies in setting up, administering, restructuring and defending private trust and charitable arrangements
- Currently heads the Trust Services business of ZEDRA in Hong Kong after being the Global Head of Legal for HSBC's private trust businesses
- Oversees the trustee and fiduciary services across the Asia Pacific Region with thorough understanding of fund industry, the associated market infrastructure and diversified fund structures in different segments
- Leads significant regulatory change projects, ensures company plays a prominent role in market advocacy, drives and shapes the relevant changes which are beneficial to the industry



Agenda

01

HKMA's Supervisory Policy Manual TB-1

02

Supervisory Approach

03

Panel Discussion

04

Q&A Session





Regulation and Supervision of Trust Business

After this section, you will be able to have a clear understanding of:















Key Updates & Information

Q1

What is TB-1?

- > New SPM module issued by the HKMA in May 2022
- A statutory guideline under the Banking Ordinance, section 7(3)
- Describes the HKMA's approach to regulating and supervising trust business and related activities of authorised institutions ("Als")
- > To attract and provide services in asset and wealth management with the mean to introduce regulatory monitoring and supervision in the trust business, to ensure protection of client's assets

Q2

When should I comply with TB-1?

> As soon as possible but no later than 1 June 2023



Applicability

Q3

Who are required to comply with TB-1?

➤ If you fall under **one of the following scenarios**, TB-1 applies to you:

Delegates operation and functions Als or Delegate Conduct trust business Trustee Subsidiaries of locally (not in scope) in Hong Kong incorporated Als Oversees to ensure compliance with relevant legal and regulatory requirements (including the Code) and the trust governing documents → TB-1 applies to the Trustee 3 Only introduces or refers a Other Trustee conducting trust trustee for trust services business in HK AI/AI Customer Not Al or Al Subsidiary Subsidiary Proper due diligence on Do not need to observe the Recommended to follow for better protection of client Trustee Code, BUT to ensure requirements under 3.1 of assets Incident handling TB-1 are met arrangement

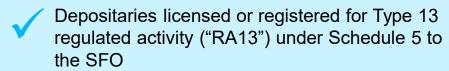


Exemptions

Q4

Who are exempted?

➤ If you fall under **one of the following criteria**, TB-1 and the Code do not apply to you:



Trust services provided related to a CIS authorised by the SFC

Trust services provided which relate to:

MPF schemes

 Approved pooled investment fund (APIF) as defined in section 2 of the Mandatory Provident Fund Schemes (General) Regulation

Trust services provided relate to **ORSO schemes**

A trust that is created (or proposed to be created) in connection with loans and/or the issuance of debentures and aims to ensure the fulfilment of applicable rights and/or obligations



Key Requirements under TB-1

Observing the general principles and practical standards detailed in the Code of Practice for **Trust Business**



Code of Practice for Trust Business



Fairness, honesty and integrity

Principle 2

Due skill, care and diligence



Management and control of trust assets



Corporate governance and internal controls **Principle 5**

Compliance with legal and regulatory requirements and standards



Co-operation with regulators

Appointing manager(s) and responsible officer(s)



When the trustee is an Al

- Appoint manager(s) in respect of section 72B of the Banking Ordinance (Cap.155)
- Key roles: to be principally responsible (alone or with others) for the conduct of its trust business under different lines of business
- Comply with HKMA's Supervisory Policy Manual CG-2 on Systems of Control for the Appointment of Manager – ensure fit and proper and notification requirements and timeline to the HKMA

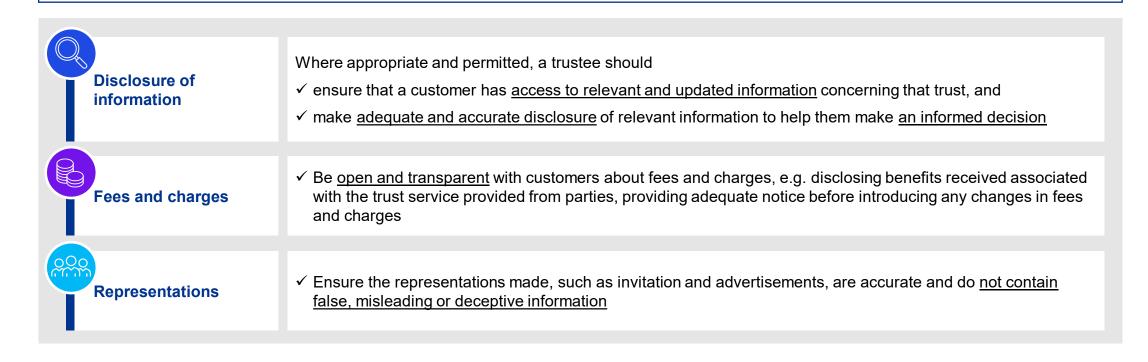
When the trustee is an Al subsidiary

- Appoint responsible officer(s)
- Key roles: to be principally responsible (alone or with others) for the conduct of its trust business under different lines of business
- **Notify** the HKMA in respect of the appointment of the responsible officer within 14 days



Principle 1: Fairness, honesty and integrity

A trustee should act honestly, fairly, and with integrity in conducting its trust business





Principle 2: Due skill, care and diligence

A trustee, in conducting its trust business, should act with due skill, care and diligence, and in the interests of its customers. A trustee should ensure that the entity through which trust business is conducted and all relevant staff are fit and proper to perform their roles and functions



- ✓ Obtain <u>sufficient information</u> in order to exercise properly its discretion or other powers
- ✓ Consider and deal effectively in a timely manner with requests from its customers



Acting in the interests of customers

- ✓ Not to take up outside duties or responsibilities (OR maintain proper segregation of decision making and other activities) which may pose undue influence on the trustee's decisions or compromise the trustee's ability to act in the interests of the trust.
- ✓ Act responsibly on any available information considered by the trustee to be relevant and appropriate
- ✓ Exercise power or discretion properly in accordance with the objects and terms set out in the trust governing documents and applicable legal and regulatory requirements.



Handling conflict of interest

- ✓ Consider the circumstances in determining the appropriate actions to handle actual or potential conflicts of interest so that they can be avoided or prevented, and if not possible, at least appropriately managed
- ✓ Deal with connected parties on an <u>arm's length basis and in the interests of the trust, disclosure of</u> connections, and maintaining proper documentation of the justifications for approving a transaction with a connected party



Fitness and propriety of a trustee and its staff

- ✓ Possess and maintain sufficient skills, knowledge and expertise to conduct its trust business
- ✓ Keep records to evidence the competence and on-going professional development of key personnel, relevant staff, and staff engaged in compliance, internal controls, risk management and internal audit functions



Principle 3: Management and control of trust assets

A trustee should **exercise due care** in understanding, managing and controlling all assets held within the trust in full conformity with its fiduciary obligations.



Ownership and entitlement of trust assets

- ✓ Exercise care in safeguarding those assets held on trust within its control. Where physical assets in this respect are held, physical storage should be secure
- ✓ Proper audit trails should be created to evidence the receipt, delivery and other movements of assets



Segregation of trust assets

✓ Ensure assets held on trust are clearly identified and segregated from one another and from the assets of the trustee and any delegates or other parties involved in the operations of the trust



Reconciliation of trust assets

- ✓ Regular reconciliation (with review evidence) to be conducted by independent staff of the trustee on the following:
 - client monies
 - other assets held on trust against the trustee or third-party records
 - verification of asset ownership
- ✓ Perform periodic audits for physical assets
- ✓ Establish and implement follow up procedures (including rectification and escalation processes) for any issues or discrepancies identified



Principle 4: Corporate governance and internal controls

A trustee should establish a proper corporate governance structure and implement adequate internal controls and risk management systems to ensure that its trust business is effectively managed.



- ✓ Establish and maintain robust corporate governance policies and practices
- ✓ Proper oversight of all delegates and other parties

Confidentiality

- ✓ Take all necessary steps to safeguard the confidentiality of trust related and personal information, including formulating internal policies for the collection, use, storage, protection, transmission and destruction of confidential data
- ✓ Implement adequate controls to prevent staff from benefiting in financial or non-financial terms from the improper use of confidential information which may lead to unfair, improper or illegal behaviour



✓ Ensure adequate business continuity plan and procedures to handle potential disruptions, failures, and other contingencies for its trust business activities

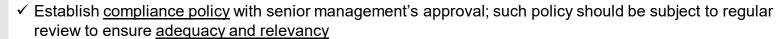


Principle 5: Compliance with legal and regulatory requirements and standards

A trustee should comply with relevant legal and regulatory requirements and standards applicable to the conduct of its trust business activities.



Compliance policies and procedures



✓ Comply with applicable legal and regulatory requirements, regulatory standards, and internal policies and procedures relevant to its trust business



Compliance function and review

- ✓ Set up compliance function comprising staff with relevant knowledge, skills, qualification and experience to execute their duties effectively, and to report to the senior management
- ✓ Compliance function should have unfettered access to all business and supporting units, as well as documentation, records and information necessary to properly discharge its roles and responsibilities
- ✓ Plan and conduct regular independent review of its trust business activities and operations
- ✓ Take appropriate remedial measures to rectify the issues and weaknesses identified and prevent similar occurrences in future. Such action plans and measures should be reviewed and monitored
- ✓ Escalate to senior management and report to regulators any material non-compliance and other relevant matters as appropriate



Principle 6: Co-operation with regulators

A trustee should deal with relevant regulators in an open and co-operative manner.



Co-operation with regulators

✓ Communications made by a trustee with relevant regulators should be timely and accurate





Supervisory Approach

After this section, you will be able to have a clear understanding of:



HKMA's supervisory approach



Relevant review approach conducted by the HKMA



How the in-scope trustee should respond to the HKMA's review



Supervisory Approach

HKMA supervises Als' compliance with the relevant requirements, in order to provide an appropriate degree of protection to Als' customers.

The three levels of measures would be considered are:

Where the HKMA identifies management, system or control deficiencies

Triggered when the HKMA finds prima facie case of any ground for discipline

Level 1

Sharing good practices with the industry to facilitate Als to strengthen their practices and controls

Level 2

Supervisory action:

Deployed where deficiencies in controls and practices of Als are identified

Require concerned AI to:

- Implement corrective actions to rectify the problem
- Commission an independent review for systemic deficiencies and take proper actions to address the review findings
- Cease business practices that had caused serious supervisory concerns

Level 3

Supervisory action:

Call into questions the fitness and propriety of the AI concerned

Enforcement action:

Deter improper practices and behaviour through enforcement and other appropriate follow-up actions.



Supervisory Process

The following represents the possible supervisory processes that the HKMA would conduct.



Objectives

Enable the HKMA to understand the way in which an AI or AI subsidiary carries on trust business and related activities

To determine whether it has in place appropriate and effective policies, procedures and control measures to ensure compliance with the any relevant guidelines and circulars issued by the HKMA.



To facilitate the continuing supervision of trust business and related activities of Als

To collect information for prioritising supervisory resources to focus on potential issues



Preparation for Examination

The following presents how the in-scope trustee can prepare for an examination and work with the HKMA through on-site examination.

On-site Examination



Open Meeting



Document Request



Deep Dive into Specific Area



Issuance of Report

TKMA

Regular survey(s) to collect information on trust business and related activities conducted by Als and Al subsidiaries will be shared and requested. Ad-hoc surveys or reviews might also be required.

Information collected from off-site surveillance will be taken into account to determine the scope and focus of on-site examinations.

The HKMA will usually be represented by the full inspection team as well as licensing or other representatives. Documents to provide general information on the HKMA examination's scope and focus would be required.

Auditors' report, together with the management response and the remedial action plans might also be requested.

The report identifies areas of weaknesses or concerns and makes recommendations for remedial action.

Discussion with management would be made to consider their comments before finalising the examination report.

Planning of the inspection logistics

- Responsible Manager(s) and Officer(s) and senior management should attend the opening meeting.
- Prepare inspection logistics and timeframe required
- Prepare opening meeting including detailed briefing of business activities, the intermediary's compliance and risk management culture and infrastructure
- Prepare the documents typically asked by the HKMA (e.g. compliance manual, description of business activities, organisation chart and governance structure and Internal control report etc.)

Regulatory examination preparation

- Prepare according to document requests
- Review documents to be provided to the HKMA by relevant stakeholders
- Prepare for walkthrough meetings

Regulatory response review and coordination

- Review and provide follow-up responses to the examination team after walkthrough meetings
- Coordinate responses from different teams to support overall project management

Remediation and implementation

- Once the HKMA issues the examination report, implement the policy and procedures from the areas of deficiencies identified
- Deliver training or communication materials to socialise key process and control changes

Key Demonstration

Relevant policies, procedures and control measures are well established and effectively applied to comply with the Code and any relevant guidelines and circulars issued by the HKMA.









PLEASE BE REMINDED TO...

- Training materials link included in the e-Reminder
- Fill out the online evaluation, your feedback is important







kpmg.com/cn/socialmedia

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